The Gap, Inc. CONDENSED CONSOLIDATED BALANCE SHEETS UNAUDITED

(\$ in millions)	Febru	ary 1, 2025	Febru	ıary 3, 2024
ASSETS				
Current assets:				
Cash and cash equivalents	\$	2,335	\$	1,873
Short-term investments		253		_
Merchandise inventory		2,067		1,995
Other current assets		548		527
Total current assets		5,203		4,395
Property and equipment, net of accumulated depreciation		2,496		2,566
Operating lease assets		3,240		3,115
Other long-term assets		946		968
Total assets	\$	11,885	\$	11,044
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	1,488	\$	1,349
Accrued expenses and other current liabilities		1,083		1,108
Current portion of operating lease liabilities		632		600
Income taxes payable		53		39
Total current liabilities		3,256		3,096
Long-term liabilities:				
Long-term debt		1,490		1,488
Long-term operating lease liabilities		3,353		3,353
Other long-term liabilities		522		512
Total long-term liabilities		5,365		5,353
Total stockholders' equity		3,264		2,595
Total liabilities and stockholders' equity	\$	11,885	\$	11,044

The Gap, Inc.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS UNAUDITED

	13 W	eeks Ended	14	Weeks Ended (1)	52	Weeks Ended	53	Weeks Ended (1)
(\$ and shares in millions except per share amounts)	Febr	uary 1, 2025	F	February 3, 2024	Fe	bruary 1, 2025	F	ebruary 3, 2024
Net sales	\$	4,149	\$	4,298	\$	15,086	\$	14,889
Cost of goods sold and occupancy expenses		2,537		2,626		8,859		9,114
Gross profit		1,612		1,672		6,227		5,775
Operating expenses		1,353		1,458		5,115		5,215
Operating income		259		214		1,112		560
Interest, net		(13)		(4)		(25)		4
Income before income taxes		272		218		1,137		556
Income tax expense		66		33		293		54
Net income	\$	206	\$	185	\$	844	\$	502
Weighted-average number of shares - basic		377		372		376		370
Weighted-average number of shares - diluted		384		381		384		376
Earnings per share - basic	\$	0.55	\$	0.50	\$	2.24	\$	1.36
Earnings per share - diluted	\$	0.54	\$	0.49	\$	2.20	\$	1.34

⁽¹⁾ Fiscal 2023 includes the impact of an additional week.

The Gap, Inc.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
UNAUDITED

Depreciation and amortization 500 52 Gain on sale of building — (4 Change in merchandise inventory (88) 38 Change in accounts payable 137 4 Other, net 93 13 Net cash provided by operating activities 1,486 1,52 Cash flows from investing activities: Variable 447 42 Purchases of property and equipment (447) 42 42 44		52 Weeks Ended	53 Weeks Ended
Cash flows from operating activities: 8 844 \$ 55 Depreciation and amortization 500 50 Gain on sale of building — (6 Change in merchandise inventory (88) 38 Change in accounts payable 137 4 Other, net 93 1 Net cash provided by operating activities: *** Purchases of property and equipment (447) (42 Net proceeds from sale of property 7 7 Purchases of short-term investments (409) *** Proceeds from sales and maturities of short-term investments 162 *** Proceeds from divestiture activity, net of cash paid — *** Other (5) *** Net cash used for investing activities: *** *** Repayments of revolving credit facility — (33 Proceeds from issuances under share-based compensation plans 32 2 Withholding tax payments related to vesting of stock units (50) (3 Repurchases of common stock (75) ***	(\$ in millions)		
Net income \$ 844 \$ 50 Depreciation and amortization 500 52 Gain on sale of building — (4 Change in merchandise inventory (88) 38 Change in accounts payable 137 4 Other, net 93 13 Net cash provided by operating activities: *** Purchases of property and equipment (447) (42 Net proceeds from sale of property 7 7 Purchases of short-term investments (409) *** Proceeds from sales and maturities of short-term investments 162 *** Proceeds from divestiture activity, net of cash paid — *** Other (5) *** Net cash used for investing activities (692) (33 Cash flows from financing activities *** *** Repayments of revolving credit facility — (3 Proceeds from issuances under share-based compensation plans 32 2 Withholding tax payments related to vesting of stock units (50) (2 Cash divi		2020 (u)	2021(0)
Depreciation and amortization 500 52 Gain on sale of building — (4 Change in merchandise inventory (88) 38 Change in accounts payable 137 4 Other, net 93 13 Net cash provided by operating activities 1,486 1,52 Cash flows from investing activities: *** Purchases of property and equipment (447) (42 Net proceeds from sale of property 7 7 7 Proceeds from sales and maturities of short-term investments 162 — Proceeds from divestiture activity, net of cash paid — — Other (5) *** Net cash used for investing activities (692) (33 Cash flows from financing activities: *** *** Repayments of revolving credit facility — (35 Proceeds from issuances under share-based compensation plans 32 2 Withholding tax payments related to vesting of stock units (50) (4 Repurchases of common stock (75) *** </td <td>, c</td> <td>\$ 844</td> <td>\$ 502</td>	, c	\$ 844	\$ 502
Gain on sale of building — (4 Change in merchandise inventory (88) 38 Change in accounts payable 137 4 Other, net 93 13 Net cash provided by operating activities *** Cash flows from investing activities: *** Purchases of property and equipment (447) (44 Net proceeds from sale of property 7 7 Purchases of short-term investments (409) *** Proceeds from sales and maturities of short-term investments 162 *** Proceeds from divestiture activity, net of cash paid *** *** Other (5) *** Net cash used for investing activities: *** *** Cash flows from financing activities: *** *** Repayments of revolving credit facility — (33 Proceeds from issuances under share-based compensation plans 32 2 Withholding tax payments related to vesting of stock units (50) (2 Repurchases of common stock (75) *** Cash	Depreciation and amortization		522
Change in merchandise inventory (88) 38 Change in accounts payable 137 2 Other, net 93 13 Net cash provided by operating activities 1,486 1,53 Cash flows from investing activities: Purchases of property and equipment (447) (42 Net proceeds from sale of property 7 7 7 Purchases of short-term investments (409) 7 Proceeds from sales and maturities of short-term investments 162 7 Proceeds from divestiture activity, net of cash paid 7 Net cash used for investing activities: Repayments of revolving credit facility 9 (692) (33 Cash flows from financing activities: Repayments of revolving credit facility 9 (692) (33 Withholding tax payments related to vesting of stock units (50) (22 Cash dividends paid (225) (22 Other (33) Net cash used for financing activities (321) (56 Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash 464 66	•	<u> </u>	(47)
Other, net 93 13 Net cash provided by operating activities 1,486 1,53 Cash flows from investing activities: *** Purchases of property and equipment (447) (42 Net proceeds from sale of property 7 7 Purchases of short-term investments (409) *** Proceeds from sales and maturities of short-term investments 162 *** Proceeds from divestiture activity, net of cash paid — *** Other (5) *** Net cash used for investing activities (692) (33 Cash flows from financing activities: *** Repayments of revolving credit facility — (38 Proceeds from issuances under share-based compensation plans 32 2 Withholding tax payments related to vesting of stock units (50) (2 Repurchases of common stock (75) ** Cash dividends paid (225) (22 Other (3) ** Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash (9) Net increase in cash, cash equivalents, and restricted cash 464	·	(88)	383
Other, net 93 13 Net cash provided by operating activities 1,486 1,53 Cash flows from investing activities: *** Purchases of property and equipment (447) (42 Net proceeds from sale of property 7 7 Purchases of short-term investments (409) *** Proceeds from sales and maturities of short-term investments 162 *** Proceeds from divestiture activity, net of cash paid — *** Other (5) *** Net cash used for investing activities (692) (33 Cash flows from financing activities: *** Repayments of revolving credit facility — (38 Proceeds from issuances under share-based compensation plans 32 2 Withholding tax payments related to vesting of stock units (50) (2 Repurchases of common stock (75) ** Cash dividends paid (225) (22 Other (3) ** Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash (9) Net increase in cash, cash equivalents, and restricted cash 464	•	, ,	42
Cash flows from investing activities: Purchases of property and equipment (447) (42 Net proceeds from sale of property 7 7 7 Purchases of short-term investments (409) 7 Purchases of short-term investments 162 7 Proceeds from sales and maturities of short-term investments 162 7 Proceeds from divestiture activity, net of cash paid 7 Other (5) 7 Net cash used for investing activities (692) (33 Cash flows from financing activities: Repayments of revolving credit facility 7 (33 Proceeds from issuances under share-based compensation plans 32 22 Withholding tax payments related to vesting of stock units (50) (22 Repurchases of common stock (75) 7 Cash dividends paid (225) (22 Other (3) Net cash used for financing activities (321) (56 Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash 464 62	···	93	130
Purchases of property and equipment (447) (42 Net proceeds from sale of property 7 7 7 Purchases of short-term investments (409) 7 Purchases of short-term investments 162 7 Proceeds from sales and maturities of short-term investments 162 7 Proceeds from divestiture activity, net of cash paid 7 Other (5) Net cash used for investing activities (692) (33 Cash flows from financing activities: Repayments of revolving credit facility 7 (50) 7 Proceeds from issuances under share-based compensation plans 32 2 2 Withholding tax payments related to vesting of stock units (50) (20 Repurchases of common stock (75) 7 Cash dividends paid (225) (22 Other (33) Net cash used for financing activities (321) (56) Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash 464 62	Net cash provided by operating activities	1,486	1,532
Purchases of property and equipment (447) (42 Net proceeds from sale of property 7 7 7 Purchases of short-term investments (409) 7 Purchases of short-term investments 162 7 Proceeds from sales and maturities of short-term investments 162 7 Proceeds from divestiture activity, net of cash paid 7 Other (5) Net cash used for investing activities (692) (33 Cash flows from financing activities: Repayments of revolving credit facility 7 (50) 7 Proceeds from issuances under share-based compensation plans 32 2 2 Withholding tax payments related to vesting of stock units (50) (20 Repurchases of common stock (75) 7 Cash dividends paid (225) (22 Other (33) Net cash used for financing activities (321) (56) Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash 464 62			
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Purchases of short-term investments (409) Proceeds from sales and maturities of short-term investments 162 Proceeds from divestiture activity, net of cash paid — Other (5) Net cash used for investing activities (692) (33 Cash flows from financing activities: Repayments of revolving credit facility — (35 Proceeds from issuances under share-based compensation plans 32 Withholding tax payments related to vesting of stock units (50) (2 Repurchases of common stock (75) Cash dividends paid (225) (22 Other (3) Net cash used for financing activities (321) (56 Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash (9) Net increase in cash, cash equivalents, and restricted cash 464 62	Purchases of property and equipment	(447)	(420)
Purchases of short-term investments (409) Proceeds from sales and maturities of short-term investments 162 Proceeds from divestiture activity, net of cash paid — Other (5) Net cash used for investing activities (692) (33 Cash flows from financing activities: Repayments of revolving credit facility — (35 Proceeds from issuances under share-based compensation plans 32 Withholding tax payments related to vesting of stock units (50) (2 Repurchases of common stock (75) Cash dividends paid (225) (22 Other (3) Net cash used for financing activities (321) (56 Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash (9) Net increase in cash, cash equivalents, and restricted cash 464 62	Net proceeds from sale of property	7	76
Proceeds from divestiture activity, net of cash paid ————————————————————————————————————	· · · ·	(409)	_
Other (5) Net cash used for investing activities (692) (33 Cash flows from financing activities: — (35 Repayments of revolving credit facility — (35 Proceeds from issuances under share-based compensation plans 32 2 Withholding tax payments related to vesting of stock units (50) (2 Repurchases of common stock (75) — Cash dividends paid (225) (22 Other (3) (321) (56 Net cash used for financing activities (321) (56 Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash (9) Net increase in cash, cash equivalents, and restricted cash 464 62	Proceeds from sales and maturities of short-term investments	162	_
Net cash used for investing activities Cash flows from financing activities: Repayments of revolving credit facility Proceeds from issuances under share-based compensation plans Withholding tax payments related to vesting of stock units Repurchases of common stock Cash dividends paid Other Other (3) Net cash used for financing activities Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase in cash, cash equivalents, and restricted cash 464 62	Proceeds from divestiture activity, net of cash paid	_	9
Cash flows from financing activities: Repayments of revolving credit facility Proceeds from issuances under share-based compensation plans 32 Withholding tax payments related to vesting of stock units (50) (2 Repurchases of common stock (75) Cash dividends paid (225) (22 Other Net cash used for financing activities (321) Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase in cash, cash equivalents, and restricted cash 464 62	Other	(5)	1
Repayments of revolving credit facility Proceeds from issuances under share-based compensation plans Withholding tax payments related to vesting of stock units (50) Repurchases of common stock (75) Cash dividends paid (225) Other Net cash used for financing activities (321) Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase in cash, cash equivalents, and restricted cash 464	Net cash used for investing activities	(692)	(334)
Repayments of revolving credit facility Proceeds from issuances under share-based compensation plans Withholding tax payments related to vesting of stock units (50) Repurchases of common stock (75) Cash dividends paid (225) Other Net cash used for financing activities (321) Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase in cash, cash equivalents, and restricted cash 464			
Proceeds from issuances under share-based compensation plans Withholding tax payments related to vesting of stock units (50) Repurchases of common stock (75) Cash dividends paid (225) Other Net cash used for financing activities (321) Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase in cash, cash equivalents, and restricted cash 464	Cash flows from financing activities:		
Withholding tax payments related to vesting of stock units (50) Repurchases of common stock (75) Cash dividends paid (225) Other Net cash used for financing activities (321) Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase in cash, cash equivalents, and restricted cash 464 62	Repayments of revolving credit facility	_	(350)
Repurchases of common stock Cash dividends paid Other Net cash used for financing activities Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase in cash, cash equivalents, and restricted cash (75) (22) (22) (3) (56) (9)	Proceeds from issuances under share-based compensation plans	32	27
Cash dividends paid (225) (22 Other (3) Net cash used for financing activities (321) (56 Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash (9) Net increase in cash, cash equivalents, and restricted cash 464 62	Withholding tax payments related to vesting of stock units	(50)	(20)
Other Net cash used for financing activities (3) Net cash used for financing activities (321) (56) Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase in cash, cash equivalents, and restricted cash 464 62	Repurchases of common stock	(75)	
Net cash used for financing activities (321) (56) Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash (9) Net increase in cash, cash equivalents, and restricted cash	Cash dividends paid	(225)	(222)
Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash Net increase in cash, cash equivalents, and restricted cash 464 62	Other	(3)	(2)
Cash Net increase in cash, cash equivalents, and restricted cash (9) 464 62	Net cash used for financing activities	(321)	(567)
Cash Net increase in cash, cash equivalents, and restricted cash (9) 464 62			
		(9)	(3)
Cash, cash equivalents, and restricted cash at beginning of period 1,901 1,27	Net increase in cash, cash equivalents, and restricted cash	464	628
	Cash, cash equivalents, and restricted cash at beginning of period	1,901	1,273
Cash, cash equivalents, and restricted cash at end of period \$ 2,365 \$ 1,90	Cash, cash equivalents, and restricted cash at end of period	\$ 2,365	\$ 1,901

⁽a) For the fifty-two weeks ended February 1, 2025 and the fifty-three weeks ended February 3, 2024, total cash, cash equivalents, and restricted cash includes \$30 million and \$28 million, respectively, of restricted cash recorded within other long-term assets on the Condensed Consolidated Balance Sheets.

The Gap, Inc. NON-GAAP FINANCIAL MEASURES UNAUDITED

FREE CASH FLOW

Free cash flow is a non-GAAP financial measure. We believe free cash flow is an important metric because it represents a measure of how much cash a company has available for discretionary and non-discretionary items after the deduction of capital expenditures. We require regular capital expenditures including technology improvements as well as building and maintaining our stores and distribution centers. We use this metric internally, as we believe our sustained ability to generate free cash flow is an important driver of value creation. However, this non-GAAP financial measure is not intended to supersede or replace our GAAP results.

	52	2 Weeks Ended	53 Weeks Ended		
(\$ in millions)		February 1, 2025		February 3, 2024	
Net cash provided by operating activities	\$	1,486	\$	1,532	
Less: Purchases of property and equipment		(447)		(420)	
Free cash flow	\$	1,039	\$	1,112	

The Gap, Inc. NON-GAAP FINANCIAL MEASURES UNAUDITED

ADJUSTED STATEMENT OF OPERATIONS METRICS FOR FISCAL YEAR 2023

The following adjusted statement of operations metrics are non-GAAP financial measures. These measures are provided to enhance visibility into the Company's underlying results for the period excluding the impact of restructuring costs and a gain on sale of building. Management believes the adjusted metrics are useful for the assessment of ongoing operations as we believe the adjusted items are not indicative of our ongoing operations, and provide additional information to investors to facilitate the comparison of results against past and future years. However, these non-GAAP financial measures are not intended to supersede or replace the GAAP measures.

(\$ in millions) 53 Weeks Ended February 3, 2024	Gross Profit	Gross Margin	Operating Expenses	Operating Expenses as a % of Net Sales	•	rating ome	Operating Margin	Income Tax Expense	Net Income	Earnings per Share - Diluted
GAAP metrics, as reported	\$5,775	38.8 %	\$ 5,215	35.0 %	\$	560	3.8 %	\$ 54	\$ 502	\$ 1.34
Adjustments for:										
Restructuring costs (a)	4	— %	(89)	(0.6)%		93	0.6 %	23	70	0.19
Gain on sale of building	_	— %	47	0.3 %		(47)	(0.3)%	(11)	(36)	(0.10)
Non-GAAP metrics	\$5,779	38.8 %	\$ 5,173	34.7 %	\$	606	4.1 %	\$ 66	\$ 536	\$ 1.43

⁽a) Includes \$64 million of employee-related costs and \$29 million of consulting and other associated costs related to our previously announced actions to further simplify and optimize our operating model and structure.

The Gap, Inc. NET SALES RESULTS UNAUDITED

The following table details the Company's fourth quarters and fiscal years 2024 and 2023 net sales (unaudited):

(\$ in millions) 13 Weeks Ended February 1, 2025	Old Navy Global	Gap Global	Banana Republic Global	Athleta Global	Other (3)	Total
U.S. (2)	\$ 2,043	\$ 756	\$ 479	\$ 385	\$ 16	\$ 3,679
Canada	154	88	46	10	_	298
Other regions	15	136	20	1		172
Total	\$ 2,212	\$ 980	\$ 545	\$ 396	\$ 16	\$ 4,149
(\$ in millions) 14 Weeks Ended February 3, 2024 (1)	Old Navy Global	Gap Global	Banana Republic Global	Athleta Global	Other (3)	Total
U.S. (2)	\$ 2,107	\$ 768	\$ 494	\$ 407	\$ 17	\$ 3,793
Canada	171	99	48	12	_	330
Other regions	10	140	25			175
Total	\$ 2,288	\$ 1,007	\$ 567	\$ 419	\$ 17	\$ 4,298
(\$ in millions) 52 Weeks Ended February 1, 2025	Old Navy Global	Gap Global	Banana Republic Global	Athleta Global	Other (3)	Total
,		Gap Global \$ 2,531	Republic		Other (3) \$ 65	Total \$ 13,295
52 Weeks Ended February 1, 2025	Global	Global	Republic Global	Global		
52 Weeks Ended February 1, 2025 U.S. (2)	\$ 7,706	\$ 2,531	Republic Global \$ 1,682	\$ 1,311		\$ 13,295
52 Weeks Ended February 1, 2025 U.S. (2) Canada	\$ 7,706 649	\$ 2,531 326	Republic Global \$ 1,682 168	\$ 1,311 39		\$ 13,295 1,182
52 Weeks Ended February 1, 2025 U.S. (2) Canada Other regions	\$ 7,706 649 46	\$ 2,531 326 477	Republic Global \$ 1,682 168 83	\$ 1,311 39 3	\$ 65 — —	\$ 13,295 1,182 609
52 Weeks Ended February 1, 2025 U.S. (2) Canada Other regions Total (\$ in millions)	\$ 7,706 649 46 \$ 8,401	\$ 2,531 326 477 \$ 3,334	### Republic Global ### 1,682 ### 168 ### 83 ### 1,933 ### Banana Republic	\$ 1,311 39 3 \$ 1,353 Athleta	\$ 65 ——— \$ 65	\$ 13,295 1,182 609 \$ 15,086
52 Weeks Ended February 1, 2025 U.S. (2) Canada Other regions Total (\$ in millions) 53 Weeks Ended February 3, 2024 (1)	\$ 7,706 649 46 \$ 8,401 Old Navy Global	\$ 2,531 326 477 \$ 3,334 Gap Global	Republic Global \$ 1,682 168 83 \$ 1,933 Banana Republic Global	\$ 1,311 39 3 \$ 1,353 Athleta Global	\$ 65 ————————————————————————————————————	\$ 13,295 1,182 609 \$ 15,086
52 Weeks Ended February 1, 2025 U.S. (2) Canada Other regions Total (\$ in millions) 53 Weeks Ended February 3, 2024 (1) U.S. (2)	\$ 7,706 649 46 \$ 8,401 Old Navy Global \$ 7,460	\$ 2,531 326 477 \$ 3,334 Gap Global \$ 2,470	Republic Global \$ 1,682 168 83 \$ 1,933 Banana Republic Global \$ 1,681	\$ 1,311 39 3 \$ 1,353 Athleta Global \$ 1,310	\$ 65 ————————————————————————————————————	\$ 13,295 1,182 609 \$ 15,086 Total \$ 12,967

⁽¹⁾ Fiscal 2023 includes incremental sales attributable to the 53rd week.

⁽²⁾ U.S. includes the United States and Puerto Rico.

⁽³⁾ Primarily consists of net sales from revenue-generating strategic initiatives.

The Gap, Inc. REAL ESTATE

Store count, openings, closings, and square footage for our stores are as follows:

	February 3, 2024	52 Weeks Ended F	ebruary 1, 2025	February	/ 1, 2025
	Number of Store Locations	Number of Stores Opened	Number of Stores Closed	Number of Store Locations	Square Footage (in millions)
Old Navy North America	1,243	20	14	1,249	19.8
Gap North America	472	5	24	453	4.8
Gap Asia	134	1	13	122	1.1
Banana Republic North America	400	4	24	380	3.2
Banana Republic Asia	43	6	7	42	0.1
Athleta North America	270	2	12	260	1.1
Company-operated stores total	2,562	38	94	2,506	30.1
Franchise	998	139	74	1,063	N/A
Total	3,560	177	168	3,569	30.1