GAP INC. 2021 GRI INDEX – 2016 UNIVERSAL STANDARDS

We sought to prepare the report in reference with the Global Reporting Initiative (GRI) Standards. Note: ESG Report refers to Gap Inc.'s 2021 ESG Report; Sustainability Webpages refer to our Global Website, which hosts our Environment, Social, and Governance (ESG) Hub and Equality & Belonging Report; Annual Report refers to Gap Inc.'s Annual Report on Form 10-K for the fiscal year ended January 29, 2022; and Proxy Statement refers to the Notice of Annual Meeting of Gap Inc. Shareholders 2021 and 2022 Proxy Statements. Please find more information on our **Investor Relations Webpages**.

GRI Indicator	Description	Disclosure Source	Section(s)	Page(s)
GENERAL DIS	SCLOSURES			
Organization Pro	file			
102-1	Name of the Organization	Annual Report	Part I, Item 1. Business	1
102-2	Description of the organization's activities; primary brands, products, and services, including an explanation of any products or services that are banned in certain markets	Annual Report	Part I, Item 1. Business	1
102-3	Location of organization's headquarters	Annual Report	Part I, Item 2. Properties	23
102-4	Location of operations: Number of countries where the organization operates, and names of countries where it has significant operations and/or that are relevant to the topics covered in the report	Annual Report	Part I, Item 2. Properties	23
102-5	Nature of ownership and legal form	Annual Report	Part II, Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	24
102-6	Markets served, including geographic breakdown, sectors served, and types of customers/beneficiaries	Annual Report	Part I, Item 1. Business, and Item 2. Properties	1, 23
102-7	Scale of the reporting organization	Annual Report	Part I, Item 1. Business, and Part II, Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations	1, 26
102-8	Information on employees and other workers	Annual Report Sustainability Webpages	Part I, Item 1. Business Measuring Our Progress: Employees What We're Made Of	1
102-9	Describe the organization's supply chain	ESG Report	Governance: Product Life Cycle	51
102-10	Significant changes regarding the organization's size, structure, ownership, or its supply chain	ESG Report	Governance: ESG Oversight	47

GRI Indicator	Description	Disclosure Source	Section(s)	Page(s)
102-26	Report the highest governance body's and senior executives' roles in the development, approval, and updating of the organization's purpose, value or mission statements, strategies, policies, and goals related to economic, environmental, and social topics	Sustainability Webpages	Management Approach	
		Investor Relations Webpages	Corporate Governance Guidelines	
102-29	Report the highest governance body's role in identifying and managing economic, environmental, and social topics and their impacts, risks, and opportunities – including its role in the	ESG Report	Governance: Risk Management	48
			Governance: ESG Oversight	47
	implementation of due diligence processes	Sustainability	Responsible Business Practices	
	Report whether stakeholder consultation is used to support the highest governance body's identification and management of economic, environmental, and social topics and their impacts, risks, and opportunities	Webpages	Management Approach	
102-30	Report the highest governance body's role in reviewing the	ESG Report	Governance: Risk Management	48
	effectiveness of the organization's risk management processes for economic, environmental, and social topics	Sustainability Webpages	Responsible Business Practices	
102-32	The highest committee or position that formally reviews and approves the organization's sustainability report and ensures that all material topics are covered	ESG Report	Governance: ESG Oversight	47
102-33	Process for communicating critical concerns to the highest governance body	ESG Report	Governance: ESG Oversight	47
102-38	Annual total compensation ratio	Proxy Statement	2021 CEO Pay Ratio	75
Stakeholder Enga	gement			
102-40	List of stakeholder groups engaged by the organization	ESG Report	Governance: Stakeholder Engagement	50
		Sustainability Webpages	Memberships and Partner Organizations	
102-42	Basis for identification and selection of stakeholders with whom to engage	ESG Report	Governance: Stakeholder Engagement	50
102-43	Approaches to stakeholder engagement, including frequency	ESG Report	Governance: Stakeholder Engagement	50
	of engagement by type and by stakeholder group	Sustainability Webpages	Responsible Business Practices	
102-44	Key topics and concerns that have been raised through stakeholder engagement, and how the organization has responded to those key topics and concerns, including through its reporting	ESG Report	Governance: Stakeholder Engagement	50
			Governance: ESG Appendix and Forward-Looking Statements	52
	topics and correctins, including through its reporting	Sustainability Webpages	Materiality	
102-45	List all entities included in the organization's consolidated financial	Annual Report	Part I, Item 1. Business	1
	statement; report whether any entity is not covered in the report		Exhibit 21 'Subsidiaries of Registrant'	
102-46	Process for defining report content and topic boundaries; explain how the organization has implemented the Reporting Principles for defining report content	ESG Report	The Big Picture: About This Report	3

GRI Indicator	Description	Disclosure Source	Section(s)	Page(s)
102-47	List the material topics identified in the process for defining report content	ESG Report	Governance: ESG Appendix and Forward-Looking Statements	52
		Sustainability Webpages	Materiality	
102-48	The effect of any restatements of information given in the previous reports, and the reasons for such restatements	N/A	There are no restatements from the previous report.	
102-49	Significant changes from previous reporting periods in the list of material topics and topic Boundaries	ESG Report	Governance: ESG Appendix and Forward-Looking Statements	52
102-50	Reporting period for information provided	ESG Report	The Big Picture: About This Report	3
102-51	Date of most recent previous report	ESG Report	The Big Picture: About This Report	3
102-52	Reporting cycle (annual, biennial, etc.)	ESG Report	The Big Picture: About This Report	3
102-53	Contact point for questions regarding the report or its contents	ESG Report	The Big Picture: About This Report	3
102-55	The GRI content index	Sustainability Webpages	GRI Content Index	

ECONOMIC

Economic Performance

103-1	Management and approach	Annual Report	Part II, Item 7. Management's Discussion and Analysis of Financial	26
103-2			Condition and Results of Operations	
.03-3			Part II, Item 7A. Quantitative and Qualitative Disclosures About Market Risk	40
201-1	Direct economic value generated and distributed	Annual Report	Part II, Item 7. Management's Discussion and Analysis of Financial	40
			Condition and Results of Operations	
201-2	Financial implications and other risks and opportunities due to climate change	Sustainability Webpages	CDP Climate Disclosure 2021 (C2.1b, C2.2, C2.2a, C2.3, C2.3a, C2.4, C2.4a, C3.1, C3.4)	
			CDP Water Security Disclosure 2021 (W3.3b, W3.3c, W3.3d, W4.1, W4.1a, W4.2b, W4.2c, W4.3, W4.3a)	
Aspect: Market Pr	esence			
03-1	Management and approach	Sustainability	Perks & Benefits	
03-2 03-3		Webpages	Management Approach	
Aspect: Indirect Ed	conomic Impacts			
103-1 103-2	Management and approach	Sustainability Webpages	Materiality	
103-3		ESG Report	Enabling Opportunity: Employees and Community Impact	32
			Gap Inc. performs an assessment for the This Way ONward program biennally, so please refer to the 2020 Global Sustainability Report p. 25 for program participant percentage increase in skills/knowledge.	

103-3 415-1

Political contributions

Sustainability

Webpages

Political Engagement Policy